

July 24, 2018

Christina Zacharuk Interim President and CEO Public Sector Employers' Council Secretariat Suite 201, 880 Douglas Street Victoria, BC V8W 2B7

Dear Ms. Zacharuk:

This will confirm that the Board of Education of School District No. 5 (Southeast Kootenay) is aware of the total compensation paid to executive staff during the 2017-2018 fiscal year.

We verify the amount of compensation paid was within the compensation plan as approved by the Board and reported to the Public Sector Employers' Council Secretariat.

Yours truly,

Frank Lento, Board Chair

Public Sector Executive Compensation Disclosure Report 2017-2018 School District No. 5 (Southeast Kootenay)

The Board of Education encourages and adopts practices that enable the district to attract, retain and reward qualified, loyal, high-performing employees, who are dedicated to the delivery of quality public education programs, services, relationships, and communications that benefit the students in School District No.5 Southeast Kootenay.

The Board's compensation philosophy is based upon a set of principles and guidelines that guide schools development, maintenance, and decision-making. At its core is an integrated view of compensation and rewards-not only traditional, quantifiable elements such as salary and benefits (total compensation) but also more intangible and intrinsic elements such as career opportunities, career learning, career development, work challenges within a supportive and disciplined culture. The model further integrates with plans that establish the Board's overall objectives, education, business and human resources purposes.

Objectives

To attract and retain qualified, experienced, motivated and loyal employees who are committed to the Boards' overarching goal of delivering distinctive services and opportunities to our students better than any other school district.

To promote an understanding among exempt staff about the purpose of their assignments and how essential each member is to the achievement of the Board's strategic directions.

To promote an understanding of how essential it is for Board members to support employees in their achievement of their personal and professional goals.

Educational Purpose

The Board will nurture the talents and aspirations of all students so that upon graduation every student feels they have a place to belong and a gift to bring to our society.

Business Purpose

The Board will preserve its core values, its strategic direction and purpose, allowing the business strategies and operating practices to meet the scrutiny of the public and respect the democratic governance of elected trustees.

Human Resources Purpose

The Board will treat ALL employees fairly and respectfully based on the four core principles of: performance, accountability, transparency, and differentiation within a climate of trust where employees feel proud, connected and committed.

Guidelines

The Board believes that total compensation packages including benefits and allowances must be sufficient to attract and retain great people.

The Board believes the maintaining of compensation packages will include consideration of the compensation granted to public school teachers.

The Board acknowledges the research and the review of the literature that compensation structures, models, and frameworks of executive and exempt staff as a key driver in performance, is not supported by the data however, a compensation model provides an efficient and effective administrative mechanism.

The Board believes compensation acknowledges and reflects the values of trust, loyalty, accountability, respect, fairness, collaboration, integrity, and teamwork.

The Board believes increases to compensation levels must reflect the School District's budget and ability to fund increases.

The Board believes compensation be considered as a total rewards structure, which includes all the elements of the total compensation package in personal services contracts.

The Board recognizes that time is considered an important factor in order for executive and exempt staff to carry out their performance of responsibilities and duties in the Districts modified school calendar.

The Board believes that compensation decisions must be objective and based upon clear, well documented, and relevant business rationale that demonstrates the appropriate expenditure of public funds.

The Board understands it must submit proposed compensation adjustments for all executives and exempt positions other than the Superintendent of Schools to BCPSEA for review and approval prior to implementation.

The Board acknowledges BCPSEA's labour market definition (the recruitment pool and destination sector) for exempt staff and the articulation of a relevant labour market for the district.

Core Principles:

Performance

Executive and exempt staff compensation packages must support and promote a performance based organizational culture.

Executive and exempt staff compensation increases must be based on performance reviews with formal feedback sources that include not only supervisors and peers but also other stakeholders including students, parents, Trustees and community leaders.

The Board values annual discussions regarding total compensation packages, terms of personal services contracts and changes to job descriptions.

Differentiation

The Board believes differentiation of salary is supported where there are differences in the scope and in the complexity of the position and or due to extraordinary individual contributions that benefit students and the district.

The Board Believes exempt staff compensation decisions must be based on relevant data that reflects the District's functions and its transformation to a culture of discipline.

The Board recognizes an appropriate compensation relationship exists among exempt positions in the District.

Accountability

The Board recognizes compensation decisions must reflect the sensitive, complex, and personal nature of individuals while addressing the individuals' over all role in their respective unique settings and environment.

The Board believes compensation decisions must take into account the needs and the functions of the district and the unique demographics and dynamics of its urban and rural schools and communities.

The Board understands that compensation must demonstrate the appropriate expenditure of public funds.

The Board understands the Public Sector Employers Act, which establishes the legislative policy framework for exempt staff compensation administration in the public sector.

The Board understands the BCPSEA exempt staff compensation management plan which is an approved compensation plan under the legislation.

Transparency

The Board recognizes that compensation must be designed, managed and communicated in a manner that ensures compensation decisions are clearly understood by employees and the public while protecting individual personal information.

The Board believes that effective, objective, and fair total exempt staff compensation packages that respect the expenditures of public funds will not have to be defended.

The Board believes that total exempt staff compensation with annual base salaries exceeding \$100,000 should be disclosed to the public of the district in a similar manner that is required for executive disclosures with salaries exceeding \$125,000 to PSEC.

Relevant Labour Market

- School District No 5 Southeast Kootenay is an Urban and Rural district
- 10 schools considered urban in one community by the province
- 7 schools considered rural in four communities by the province
- School District No 5 consists of
 - o 5414 FTE students
 - o 612 FTE employees
 - o 50 FTE exempt staff
- School District No 5's annual operating budget is 62 million
- Exempt Staff compensation accounts for approximately 6.2 million
- School District No 5 has a modified calendar with:
 - o 173 days of instruction and 181 days in session

Recruitment Pool

- Primary labour market- current employees
 (School District's development model provides various district committees, teacher in charge opportunities, department head opportunities, school leadership opportunities and mentorship experiences).
- 2. Secondary labour market includes adjacent School Districts, particularly School District 6 (Communities in SD6 are closer to SD5's urban center than the rural communities of SD5).
- 3. Tertiary labour market- other BC School Districts
- 4. Fourth labour market- other Canadian School Districts

Destination Sector

Employees have the opportunity:

- 1. To remain and pursue maximum compensation levels
- 2. To remain and pursue promotions
- 3. To pursue other opportunities outside the District
- 4. To remain and continue to contribute

The Board's total compensation package for executive/senior management staff is comprised of the following elements.

Cash Compensation

Total cash compensation includes annual base salary and monthly vehicle allowance.

Annual base salary

Annual base salary is considered in the context of the total compensation package.

Vehicle provisions

Due to the diverse geography of the district and the need to visit schools and other district worksites, the Board provides a monthly vehicle allowance to the Superintendent and other senior management positions. The monthly vehicle allowance is set at a level competitive with the vehicle allowances provided to Superintendents and other senior managers in districts of similar size and geography.

Non-cash Compensation

The non-cash elements of the total compensation package include:

Health and welfare benefits, such as basic medical, extended medical, dental, group life, short-term and long-term disability, employee and family assistance program, etc. consistent with such benefits as offered in the K-12 sector generally.

Pension benefits, executive/senior management employees are enrolled in either the Teachers' Pension Plan or the Municipal Pension Plan.

Long Service Recognition, in addition, upon retirement executive/senior management employees are eligible to receive a long-service recognition award based on the following criteria: Payment of one month salary upon retirement or resignation, after five years of continuous service.

Paid time off, including an annual vacation entitlement of 5 or 6 weeks plus the winter and spring break as laid out in the school calendar. Pursuant to the *Public Sector Employers Act*, carry forward of unused accumulated vacation is not permitted. If, however, the individual employment contract does allow for carry forward of unused accumulated vacation, then such vacation may be carried forward for one year only and at the end of that year, the unused accumulated vacation must be used in full, paid out, or a combination of the two.

Personal days, further, executive/senior management employees may receive personal days of paid time off, in addition to annual vacation entitlement. These personal days must be approved by the Superintendent or the Board.

Summary Compensation Table at FISCAL, 2018

			Bonus and / or				₹	All Other		Previous	Two Y	Previous Two Years Totals
Name and Position		Salary	Incentive Plan	<u> </u>	Benefits	Pension	Comp	Compensation	2017/18			
(a)		(q)	Compensation (c)		(p)	(e)	эq ped dxə)	(expanded below)	Total	2016/17	7	2015/16
Lynn Hauptman, Superintendent	\$	155,693	- \$	\$	11,577	11,577 \$ 21,439	\$	29,706	\$ 218,415	\$ 197,0	83	\$ 197,083 \$ 184,226
Rob Norum, Secretary Treasurer	s	134,701	\$	\$	11,571	- \$	₩.	22,431	\$ 168,703	\$ 168,747	747	\$
Brent Reimer, HR Director	s	126,427	- \$	₩.	12,639	12,639 \$ 17,785	₩.	11,765	\$ 168,616	\$	1	10
Jason Tichauer, Director of Student Learning & Aboriginal Education	φ.	126,427	·	₩	12,636	12,636 \$ 17,701	φ.	10,164	\$ 166,928	v.	1	10
Diane Casault, Director of Student Learning & Innovation	₩.	126,427	٠	₩.	10,228	10,228 \$ 17,701 \$	•	7,258	\$ 161,614	v.	1	10

Summary Other Compensation Table at FISCAL, 2018

Name and Position (a)	All C	All Other Compensation	Severance (f)	ance)	Vacatic	Vacation payout (g)	Leave payout (h)	-	Vehicle / ransportation Allowance (i)	Perquisites / other Allowances (j)	ces /	0	Other (k)
Lynn Hauptman, Superintendent	•	29,706	\$	1	\$	11,632	\$	₩	5,100	s	1	\$	\$ 12,974
Rob Norum, Secretary Treasurer	\$	22,431	\$	1	\$	5,139	\$	\$	5,100	\$		\$	12,192
Brent Reimer, HR Director	\$	11,765	\$	1	\$	3,875	₩.	₩	5,100	45		\$	2,790
Jason Tichauer, Director of Student Learning & Aboriginal Education	\$	10,164	₩.	,	\$	2,906	ν.	⟨∧	5,100	φ.		\$	2,158
Diane Casault, Director of Student Learning & Innovation	\$	7,258	\$	ı	φ.	ı	· ν.	₩.	5,100	v		\$	\$ 2,158

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GROSS PAY AND EMPLOYER PAID BENEFILS FOR THE FISCAL YEAR ENDED JUNE 39, 2018	Annual	Annual Annual	AL YEAK ENDEL	D JUNE 30, 2018				Total				Public							
	Base	Vehicle	110	First Aid	Retiring	Acting	Vacation	Gross	Statu	Statutory Benefits	S	Sector						Total	2017/18
Name	Salary	Allowance	Allowance		Allowance	Pav	Pavout	Pav	dd		WCB	Pension	MSP	EHB	Dental	Life	ADD	Benefits	Total
Name of the last o	Carany	Allomatico	The state of the s		20101012														
HAUPTMAN, LYNN	155,693	5,100	,		12,974		11,632	185,399	2,594	1,093	539	21,439	1,350	3,938	1,324	691	48	33,016	218,415
NORUM, ROBERT	134,701	5,100	٠	• •	11,177	1,015	5,139	157,132	2,594	1,093	533		1,350	3,938	1,324	691	48	11,571	168,703
CASAULT, DIANE	126,427	5,100	1,210	•		948		133,685	2,594	1,093	541	17,701		3,938	1,324	069	48	27,929	161,614
REIMER, BRENT	126,427	5,100	1,210			1,580	3,875	138,192	2,594	1,093	545	17,785	1,350	3,938	2,381	069	48	30,424	168,616
TICHAUER, JASON	126,427	5,100	1,210			948	2,906	136,591	2,594	1,093	545	17,701	1,350	3,938	2,381	069	48	30,337	166,928
ADAMS, JENNIFER	100,104		٠	٠				100,104	2,761	1,165	929	13,651		3,938	2,381	549	36	25,037	125,141
BOEHM, ERIN	114,828	•						114,828	2,594	1,093	228	15,783		3,938	2,381	629	41	27,017	141,845
BOLANDER, DOUG	117,984			304				118,288	2,594	1,093	558	16,272	1,350	3,938	1,324	949	43	27,818	146,106
CARLEY, JILL	98,472							98,472	1,577	1,097	235	13,462	1,350	3,938	1,324	239	32	24,857	123,329
CATHERALL, CHRIS	90,208		٠	٠	•			90,208	2,429	1,058	202	12,343	1,200	3,610	2,182	484	33	23,856	114,064
DOLL, DAVID	103,098				٠			103,098	2,695	1,132	220	14,099	1,350	3,938	2,381	265	37	26,747	129,845
DRYDALE, PAMELA	90,208		٠					90,208	4,392	1,892	285	11,766	1,200	3,610	2,182	494	33	26,154	116,362
EHIMAN, LOIS	105,171							105,171	4,882	5,069	683	13,717	009	3,610	829	925	38	26,853	132,024
CHRISTENSON, LINDA	120,624	•					•	120,624	2,594	1,093	929	16,598		3,938	1,324	661	43	26,807	147,431
HART, CARISSA	100,182			152				100,334	2,716	1,156	553	13,691	1,350	3,938	2,381	549	36	26,370	126,704
HAY, ERIN	103,577		٠					103,577	2,719	1,132	553	14,162	1,350	3,938	2,381	268	37	26,840	130,417
HILL, DAVID	106,949		•					106,949	2,791	1,133	290	14,633		3,938	2,381	286	33	26,061	133,010
ногт, ѕсотт	117,438		٠		٠		٠	117,438	2,594	1,093	555	16,160	1,350	3,938	2,381	2	45	28,757	146,195
IACOBUCCI, MICHELLE	111,796							111,796	2,594	1,093	552	15,356	1,350	3,938	2,381	613	40	716,72	139,713
JOHNSON, VIVEKA	122,138	٠						122,138	2,594	1,093	540	16,815	1,350	3,938	2,381	699	4	29,424	151,562
JOHNSON, WILLIAM	111,796				٠	٠		111,796	2,594	1,093	252	15,356	1,350	3,938	2,381	613	9	716,72	139,713
KELLY, MICHAEL	105,750							105,750	2,742	1,132	529	14,463	1,350	3,938	1,323	579	38	26,124	131,874
KUIJT, JANET	92,257							92,257	2,659	1,126	244	12,556	1,200	3,610	2,182	206	33	24,416	116,673
LINDSAY-TADEY, MAGGI	94,835							94,835	2,546	1,092	518	12,989	1,200	3,610	2,182	270	3 5	24,691	119,526
LOCHRIE, CARLENE	92,758							92,758	2,488	1,088	482	12,718	009	3,610	8/9	208	33	22,205	114,963
MARTIN DAVID	111,796			•				111,796	2,594	1,093	252	15,356	1,350	3,938	2,381	613	40	27,917	139,713
NEUFELD, NICOLE	113,255							113,255	2,818	1,154	594	15,475	675	3,938	2,381	620	41	27,696	140,951
PHILLIPS, LAURA-LEE	111,796							111,796	2,594	1,093	252	15,356	•	3,938	2,381	613	40	26,567	138,363
POOLE, JUDI	102,838			304				103,142	4,836	2,042	699	13,454	1,200	3,610	1,213	264	37	27,625	130,767
ROBERTS, JENNIFER	120,755		1,163		•			121,918	2,594	1,093	561	16,777	450	3,938	2,381	633	4	28,471	150,389
RUSSELL, KATE	95,313	•						95,313	4,616	1,973	618	12,432	009	3,610	1,213	523	34	25,619	120,932
SARTOREL, MICHELLE	117,438			. 1	,			117,438	2,594	1,093	255	16,160	1,350	3,938	2,381	4	42	28,757	146,195
SKELTON, THOMAS	90,208			,				90,208	4,370	1,892	282	11,766	750	3,610	2,182	494	33	22,682	115,890
SOPKO, FRANK	106,529				•			106,529	2,577	1,093	230	14,639	675	3,938	1,588	284	38	299'52	132,191
STANDING, DAVID	111,796							111,796	2,594	1,093	252	15,357	1,350	3,938	2,381	613	40	27,918	139,714
THORN, AARON	111,796			٠				111,796	2,594	1,093	552	15,356	1,350	3,938	2,381	613	40	71,917	139,713
TYSON, BRENDA	114,218							114,218	2,594	1,093	929	15,697	675	3,938	740	979	41	25,960	140,178
VERBEURGT, DARCY	120,755	•	1,163	٠		,		121,918	2,594	1,093	561	16,777	1,350	3,938	2,205	633	4	29,195	151,113
WASYLOWICH, KALEY	106,949		٠					106,949	2,661	1,098	548	14,659	1,350	3,938	2,381	286			134,209
	4,305,290	25,500	956'5	260			23,552	4,389,700	112,155	47,384	21,741	570,477	38,025	150,630	76,112	23,319	1,548 1,	1,041,391 5	5,431,091