

August 25, 2017

Christina Zacharuk Interim President and CEO Public Sector Employers' Council Secretariat Suite 201, 880 Douglas Street Victoria, BC V8W 2B7

Dear Ms. Zacharuk:

This will confirm that the Board of Education of School District No. 5 (Southeast Kootenay) is aware of the total compensation paid to executive staff during the 2016-2017 fiscal year and further, that we verify the amount of compensation paid was within the compensation plan as approved by the Board and reported to the Public Sector Employers' Council Secretariat.

Yours truly,

Frank Lento, Board Chair

## Public Sector Executive Compensation Report June 30, 2017

The Board of Education encourages and adopts practices that enable the district to attract, retain and reward qualified, loyal, high-performing employees, who are dedicated to the delivery of quality public education programs, services, relationships, and communications that benefit the students in School District No.5 Southeast Kootenay.

The Board's compensation philosophy is based upon a set of principles and guidelines that guide schools development, maintenance, and decision-making. At its core is an integrated view of compensation and rewards-not only traditional, quantifiable elements such as salary and benefits (total compensation) but also more intangible and intrinsic elements such as career opportunities, career learning, career development, work challenges within a supportive and disciplined culture. The model further integrates with plans that establish the Board's overall objectives, education, business and human resources purposes.

### **Objectives**

To attract and retain qualified, experienced, motivated and loyal employees who are committed to the Board's overarching goal of delivering distinctive services and opportunities to our students better than any other school district.

To promote an understanding among exempt staff about the purpose of their assignments and how essential each member is to the achievement of the Board's strategic directions.

To promote an understanding of how essential it is for Board members to support employees in their achievement of their personal and professional goals.

### **Educational Purpose**

The Board will nurture the talents and aspirations of all students so that upon graduation every student feels they have a place to belong and a gift to bring to our society.

### **Business Purpose**

The Board will preserve its core values, its strategic direction and purpose, allowing the business strategies and operating practices to meet the scrutiny of the public and respect the democratic governance of elected trustees.

### **Human Resources Purpose**

The Board will treat ALL employees fairly and respectfully based on the four core principles of: performance, accountability, transparency, and differentiation within a climate of trust where employees feel proud, connected and committed.

### Guidelines

The Board believes that total compensation packages including benefits and allowances must be sufficient to attract and retain great people.

The Board believes the maintaining of compensation packages will include consideration of the compensation granted to public school teachers.

The Board acknowledges the research and the review of the literature that compensation structures, models, and frameworks of executive and exempt staff as a key driver in performance, is not supported by the data however, a compensation model provides an efficient and effective administrative mechanism.

The Board believes compensation acknowledges and reflects the values of trust, loyalty, accountability, respect, fairness, collaboration, integrity, and teamwork.

The Board believes increases to compensation levels must reflect the School District's budget and ability to fund increases.

The Board believes compensation should be considered as a total rewards structure which includes all the elements of the total compensation package in personal services contracts.

The Board recognizes that time is considered an important factor in order for executive and exempt staff to carry out their performance of responsibilities and duties in the District's modified school calendar.

The Board believes that compensation decisions must be objective and based upon clear, well documented, and relevant business rationale that demonstrates the appropriate expenditure of public funds.

The Board understands it must submit proposed compensation adjustments for all executives and exempt positions other than the Superintendent of Schools to BCPSEA for review and approval prior to implementation.

The Board acknowledges BCPSEA's labour market definition (the recruitment pool and destination sector) for exempt staff and the articulation of a relevant labour market for the district.

### **Core Principles:**

### **Performance**

Executive and exempt staff compensation packages must support and promote a performance based organizational culture.

Executive and exempt staff compensation increases must be based on performance reviews with formal feedback sources that include not only supervisors and peers but also other stakeholders including students, parents, Trustees and community leaders.

The Board values annual discussions regarding total compensation packages, terms of personal services contracts and changes to job descriptions.

### Differentiation

The Board believes differentiation of salary is supported where there are differences in the scope and in the complexity of the position and or due to extraordinary individual contributions that benefit students and the district.

The Board Believes exempt staff compensation decisions must be based on relevant data that reflects the District's functions and it's transformation to a culture of discipline.

The Board recognizes an appropriate compensation relationship exists among exempt positions in the District.

### **Accountability**

The Board recognizes compensation decisions must reflect the sensitive, complex, and personal nature of individuals while addressing the individuals' over all role in their respective unique settings and environment.

The Board believes compensation decisions must take into account the needs and the functions of the district and the unique demographics and dynamics of its urban and rural schools and communities.

The Board understands that compensation must demonstrate the appropriate expenditure of public funds.

The Board understands the Public Sector Employers Act, which establishes the legislative policy framework for exempt staff compensation administration in the public sector.

The Board understands the BCPSEA exempt staff compensation management plan which is an approved compensation plan under the legislation.

### **Transparency**

The Board recognizes that compensation must be designed, managed and communicated in a manner that ensures compensation decisions are clearly understood by employees and the public while protecting individual personal information.

The Board believes that effective, objective, and fair total exempt staff compensation packages that respect the expenditures of public funds will not have to be defended.

The Board believes that total exempt staff compensation with annual base salaries exceeding \$100,000 should be disclosed to the public of the district in a similar manner that is required for executive disclosures with salaries exceeding \$125,000 to PSEC.

### **Relevant Labour Market**

- School District No 5 Southeast Kootenay is an Urban and Rural district
- 10 schools considered urban in one community by the province
- 7 schools considered rural in four communities by the province
- School District No 5 consists of
  - o 5414 FTE students
  - o 612 FTE employees
  - o 50 FTE exempt staff
- School District No 5's annual operating budget is 62 million
- Exempt Staff compensation accounts for approximately 6.2 million
- School District No 5 has a modified calendar with:
  - o 173 days of instruction and 181 days in session

### **Recruitment Pool**

- Primary labour market- current employees
   (School District's development model provides various district committees, teacher in charge opportunities, department head opportunities, school leadership opportunities and mentorship experiences).
- 2. Secondary labour market includes adjacent School Districts, particularly School District 6 (Communities in SD6 are closer to SD5's urban center than the rural communities of SD5).
- 3. Tertiary labour market- other BC School Districts
- 4. Fourth labour market- other Canadian School Districts

### **Destination Sector**

Employees have the opportunity:

- 1. To remain and pursue maximum compensation levels
- 2. To remain and pursue promotions

- 3. To pursue other opportunities outside the District
- 4. To remain and continue to contribute

The Board's total compensation package for executive and exempt staff is comprised of the following:

Cash compensation and non-cash compensation:

- Annual base salary
- Vehicle allowance
- Long Term Disability
- MSP
- Extended Health
- Dental
- Pension
- Life Insurance
- Professional Development
- Personal Days
- Vacation Payout

## Summary Compensation Table at FISCAL, 2017

			Bonus and / or				All Other		Previous Two Years Totals	Years Totals
Name and Position (a)	···	Salary (b)	Incentive Plan Compensation (c)	<u>~</u>	Benefits (d)	Pension (e)	Compensation (expanded below)	2016/17 Total	2015/16	2014/15
Lynn Hauptman, Superintendent	Ş	153,426	<b>\$</b>	\$	11,640	\$ 21,126	11,640 \$ 21,126 \$ 10,891 \$ 197,083 \$ 184,226 \$ 176,031	\$ 197,083	\$ 184,226	\$ 176,031
Rob Norum, Secretary Treasurer	\$	\$ 132,851	- \$	φ	11,630	11,630 \$ 12,798 \$		11,468 \$ 168,747	- \$	- \$

# Summary Other Compensation Table at FISCAL, 2017

Other (k)	1	1,327
	\$	φ.
Perquisites / other Allowances (j)	'	1
Perc	\$	φ
Vehicle / Fransportation Allowance (i)	5,100	5,100
Tra	\$	တ
Leave payout (h)		'
<u> </u>	\$	\$
/acation payout (g)	5,791	5,041 \$
Vaca	₩	φ.
Severance (f)		
	\$	φ.
All Other Compensation	10,891	11,468
Š	\$	φ.
Name and Position (a)	Lynn Hauptman, Superintendent	Rob Norum, Secretary Treasurer

ACTUAL GROSS PAY AND EMPLOYER PAID BENEFITS FOR THE FISCAL YEAR ENDED JUNE 30, 2017	OVER PAID BENEFITS FOR	THE FISCAL Y	AK ENDED JU	VE 50, 201/															
		Annual	Annual	Annual		Total				Public								Prev 2 years	years
		Base	Vehicle	110	Vacation	Gross	Statu	Statutory Benefits	fits	Sector						Total	2016/17	2015/16	2014/15
Emp# Name	Position	Salary	Allowance	Allowance	Payout	Pay	de	₩	WCB	Pension	MSP	ЕНВ	Dental	Life	ADD B	Benefits	Total	Total	Total
11980 HAUPTMAN, LYNN	Superintendent	153,426	5,100		5,791	164,317	2,564	1,065	572	21,126	1,716	3,838	1,281	556	48	32,766	197,083	184,226	176,031
10026 NORUM, ROBERT	Secretary Treasurer	132,851	5,100	1,327	5,041	144,319	2,564	1,065	265	12,798	1,716	3,838	1,281	553	48	24,428	168,747		
10562 CASAULT, DIANE	Director	123,948	5,100	1,388	٠	130,436	2,564	1,065	522	17,106		3,838	1,537	544	47	27,223	157,659		
11349 REIMER, BRENT	Director	123,948	5,100	1,388	2,375	132,811	2,564	1,065	525	17,106	1,800	3,838	2,304	545	47	29,794	162,605		
11433 TICHAUER, JASON	Director	123,948	5,100	1,388	1,900	132,336	2,564	1,065	522	17,106	1,800	3,838	2,304	545	47	29,791	162,127		
12198 JOHNSON, VIVEKA	Principal	117,888	٠		٠	117,888	2,564	1,065	545	16,040	1,800	3,838	2,304	514	42	28,712	146,600		
10424 BOLANDER, DOUG	Principal	110,373	•	•		110,674	2,564	1,065	550	14,983	1,716	3,838	1,281	479	39	26,515	137,189		
11521 HOLT, SCOTT	Principal	110,373				110,373	2,564	1,065	548	14,940	1,800	3,838	2,304	479	39	77,577	137,950		
11377 SARTOREL, MICHELLE	Principal	110,022	•			110,022	2,607	1,065	295	14,859	1,800	3,838	2,304	478	39	27,552	137,574		
11284 JOHNSON, WILLIAM	Principal	109,601			. !	109,601	2,564	1,065	524	14,878	1,800	3,838	2,304	476	39	27,488	137,095		
10589 ROBERTS, JENNIFER	District Principal	109,247	•	1,235	٠	110,482	2,617	1,065	267	14,935	•	3,838	2,304	458	39	25,823	136,305		
11773 BOEHM, ERIN	Principal	107,468	•			107,468	2,617	1,065	548	14,518	•	3,838	2,304	467	38	25,395	132,863		
10488 STANDING, DAVID	Principal	106,934			•	106,934	2,564	1,065	534	14,473	1,800	3,838	2,304	470	38	27,086	134,020		
11136 SOPKO, FRANK	Principal	106,529	•			106,529	2,564	1,065	531	14,421	1,200	3,838	2,304	468	38	26,429	132,958		
11486 MCKIE, CHRISTINE	Principal	106,455	•			106,455	2,607	1,065	550	14,367	1,800	3,838	2,304	461	38	27,030	133,485		
11517 TYSON, BRENDA	Principal	106,455	•			106,455	2,630	1,065	550	14,367	006	3,838	716	461	38	24,565	131,020		
11201 VOYSEY, DAWN	Principal	106,455	•			106,455	2,607	1,065	550	14,367	1,800	3,838	2,304	461	38	27,030	133,485		
11269 CHRISTENSON, LINDA	Principal	106,093	•			106,093	2,826	1,142	595	14,244	•	3,838	1,281	460	38	24,424	130,517		
11256 GILES, KAREN	Principal	106,016	•			106,016	2,612	1,065	547	14,311	1,716	3,838	1,281	460	38	25,868	131,884		
11483 MARTIN DAVID	Principal	106,016	•		•	106,016	2,607	1,065	547	14,311	1,800	3,838	2,304	460	38	26,970	132,986		
11659 THORN, AARON	Principal	106,016	•			106,016	2,607	1,065	547	14,311	1,800	3,838	2,304	460	38	26,970	132,986		
10605 PHILLIPS, LAURA-LEE	Principal	105,432				105,432	2,826	1,142	571	14,175		3,838	2,304	458	38	25,352	130,784		
10518 VERBEURGT, DARCY	District Principal	102,494	The second state of t	1,143	-	103,637	2,564	1,065	256	13,978	1,800	3,838	2,304	462	40	26,607	130,244		
		2.597.994	25.500	7.869	15.107	2.646.771	50 021	24 649	12 628	007 776	30 564	88 274	AE E22	11 175	000	306 103	220000		